



# General Fund

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**NORTH LAS VEGAS  
POLICE**

**1301**

**E. LAKE**



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# General Fund

The General Fund accounts for activity associated with traditional City services such as police, fire, parks and recreation, planning and economic development, public works and general administration. The General Fund's total financial program amounts to \$139.1 million in fiscal 2005.

## Statement of Revenues, Expenditures, and Change in Fund Balance

	2002-03 Actual	2003-04 Amended Budget	2004-05 Adopted Budget	2004 vs 2005 Variance Amount	Variance Percent
<b>Revenues</b>					
Taxes	10,224,036	11,612,000	13,720,200	2,108,200	18.16
Other Taxes	216,294	385,000	350,000	(35,000)	(9.09)
Charges for Services	12,550,735	15,070,000	15,407,000	337,000	2.24
Intergovernmental Resources	16,180,384	28,182,000	31,210,900	3,028,900	10.75
Consolidated Tax Revenue	31,000,342	35,500,000	38,500,000	3,000,000	8.45
Licenses and Permits	18,738,868	28,858,000	29,994,000	1,136,000	3.94
Fines & Forfeits	4,986,519	5,042,700	5,297,000	254,300	5.04
Miscellaneous	2,611,397	3,027,000	3,781,000	754,000	24.91
<b>Total Revenues</b>	<b>96,508,575</b>	<b>127,676,700</b>	<b>138,260,100</b>	<b>10,583,400</b>	<b>8.29</b>
<b>Expenditures by Function</b>					
General Government	18,065,820	21,335,800	25,492,200	4,156,400	19.48
Judicial	3,289,350	3,967,200	4,947,500	980,300	24.71
Public Safety	63,038,809	70,536,170	79,826,500	9,290,330	13.17
Public Works (1)	2,139,979	13,527,908	14,625,000	1,097,092	8.11
Health	526,126	533,600	595,200	61,600	11.54
Culture and Recreation	6,204,623	7,174,398	8,001,300	826,902	11.53
Community Support	548,218	638,450	681,700	43,250	6.77
Debt Service	175,443	40,300	40,300	0	0
Contingency	0	728,000	1,000,000	272,000	37.36
<b>Total Expenditures</b>	<b>93,988,368</b>	<b>118,481,826</b>	<b>135,209,700</b>	<b>16,727,874</b>	<b>14.12</b>
<b>Other Financing Sources / (Uses)</b>					
Operating transfers in	1,975,696	1,286,000	852,900	(433,100)	(33.68)
Operating transfers (out)	(720,006)	(2,062,000)	(3,903,300)	(1,841,300)	89.30
<b>Total Other Sources / (Uses)</b>	<b>1,255,690</b>	<b>(776,000)</b>	<b>(3,050,400)</b>	<b>(2,274,400)</b>	<b>293.09</b>
<b>Increase (Decrease) in Fund Balance</b>	<b>3,775,897</b>	<b>8,418,874</b>	<b>0</b>	<b>(8,418,874)</b>	<b>(100.00)</b>
<b>Beginning Fund Balance</b>	<b>10,929,600</b>	<b>14,705,497</b>	<b>23,124,371</b>	<b>8,418,874</b>	<b>57.25</b>
<b>Ending Fund Balance</b>	<b>14,705,497</b>	<b>23,124,371</b>	<b>23,124,371</b>	<b>0</b>	<b>0</b>

(1) In fiscal 2004, the City Council created a new Utilities Department. As part of the reorganization, approximately \$12.0 million in Public Works expenditures were transferred to the General Fund.



## Summary of Revenues For the Years 2003-2005

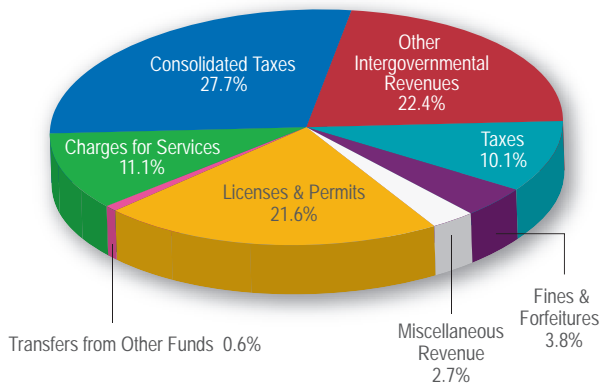
	2003 Actual	2004 Amended Budget	2005 Adopted Budget	2004 vs 2005 Variance Amount	Percent
<b>Taxes</b>					
Property Taxes	10,224,036	11,612,000	13,720,200	2,108,200	18.2
Room Taxes	216,294	385,000	350,000	(35,000)	(9.1)
<b>Total Taxes</b>	<b>10,440,330</b>	<b>11,997,000</b>	<b>14,070,200</b>	<b>2,073,200</b>	<b>17.3</b>
<b>Licenses &amp; Permits</b>					
Business Licenses	2,990,684	3,300,000	4,000,000	700,000	21.2
Liquor Licenses	444,707	385,000	385,000	-	-
City Gaming Licenses	1,008,720	1,037,000	1,100,000	63,000	6.1
Utility Franchise Fees	9,453,942	10,224,000	11,229,000	1,005,000	9.8
Animal Licenses	10,699	12,000	10,000	(2,000)	(16.7)
Engineering Permits	-	1,900,000	1,270,000	(630,000)	(33.2)
Building Permits	4,830,116	12,000,000	12,000,000	-	-
<b>Total Licenses &amp; Permits</b>	<b>18,738,868</b>	<b>28,858,000</b>	<b>29,994,000</b>	<b>1,136,000</b>	<b>3.9</b>
<b>Intergovernmental Revenues</b>					
Federal Grants	557,702	234,000	92,900	(141,100)	(60.3)
Motor Vehicle Gas Taxes	1,804,183	2,296,000	2,418,000	122,000	5.3
Consolidated Tax Distribution	31,000,342	35,500,000	38,500,000	3,000,000	8.5
Room and Gaming Taxes - LVCVA	1,093,848	1,139,000	1,195,000	56,000	4.9
Public Works Indirect Allocation	-	1,515,000	1,800,000	285,000	18.8
Payment in Lieu of Taxes	11,773,268	21,748,000	24,395,000	2,647,000	12.2
County Gaming Licenses	951,383	1,250,000	1,310,000	60,000	4.8
<b>Total Intergovernmental Revenues</b>	<b>47,180,726</b>	<b>63,682,000</b>	<b>69,710,900</b>	<b>6,028,900</b>	<b>9.5</b>
<b>Charges for Services</b>					
Building and Zoning Fees	196,527	1,109,000	1,444,000	335,000	30.2
Special Inspector Services	303,299	520,000	520,000	-	-
Court Fees	691,609	1,200,000	1,200,000	-	-
Other Fees	96,471	15,000	18,000	3,000	20.0
Police - Other Fees	166,036	135,000	135,000	-	-
Fire Prevention Fees	101,436	126,000	130,000	4,000	3.2
Prisoner Board	10,861,702	11,800,000	11,800,000	-	-
Swimming Pool & Recreation Fees	133,655	165,000	160,000	(5,000)	(3.0)
<b>Total Charges for Services</b>	<b>12,550,735</b>	<b>15,070,000</b>	<b>15,407,000</b>	<b>337,000</b>	<b>2.2</b>
<b>Other Revenues</b>					
Fines & Forfeitures	4,986,519	5,042,700	5,297,000	254,300	5.0
Interest Earnings	2,105,671	1,073,000	1,573,000	500,000	46.6
Refunds & Reimbursements	199,286	1,500,000	1,800,000	300,000	20.0
Inmate Payphone Commission	213,947	225,000	240,000	15,000	6.7
Other Miscellaneous Revenue	92,493	229,000	168,000	(61,000)	(26.6)
<b>Total Other Revenues</b>	<b>7,597,916</b>	<b>8,069,700</b>	<b>9,078,000</b>	<b>1,008,300</b>	<b>12.5</b>
<b>Transfers from Other Funds</b>	<b>1,975,696</b>	<b>1,286,000</b>	<b>852,900</b>	<b>(433,100)</b>	<b>(33.7)</b>
<b>Total Revenue</b>	<b>98,484,271</b>	<b>128,962,700</b>	<b>139,113,000</b>	<b>10,150,300</b>	<b>7.9</b>
<b>Beginning Fund Balance</b>	<b>10,929,600</b>	<b>14,705,498</b>	<b>23,124,372</b>	<b>8,418,874</b>	<b>57.2</b>
<b>Total Financial Resources</b>	<b>109,413,871</b>	<b>143,668,198</b>	<b>162,237,372</b>	<b>18,569,174</b>	<b>12.9</b>



**General Fund Revenue Analysis**

General Fund resources include revenues, transfers from other funds and ending fund balance. The City relies upon sales and use taxes and revenue from licenses and permits, charges for services and other intergovernmental revenue for the bulk of its General Fund revenues. In addition, the City receives revenues from property taxes, fines and forfeitures, and other sources.

**Where The Operating Dollar Comes From \$139,113,000**



The 2005 budget estimates total revenue at \$139.1 million, a 7.9%, or \$10.1 million increase as compared to fiscal 2004. The revenue growth is attributed to the following:

**Increases In:**

Consolidated Taxes	\$3.0 Million
Taxes	2.1
Franchise Fees	1.0
Charges for Services, Miscellaneous	0.7
Licenses, Permits, Fines	0.4
Intergovernmental Revenue	2.9
<b>Total</b>	<b>\$10.1 Million</b>

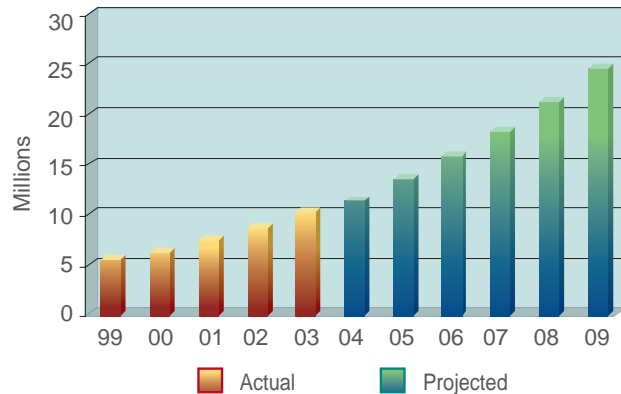
**Property Taxes**

The General Fund receives only 31.1% of the total property taxes levied by the City. The City's property tax rate is \$1.2037 per \$100 of assessed valuation. Of this, \$0.4087 goes to the General Fund. Property tax revenue amounts to 9.9% of the General Fund budget and is projected at \$13.7 million in fiscal 2005. Property tax revenue is expected to grow by 18.1% due to continued increases in the City's assessed valuation.

State law requires that property be assessed at 35% of taxable value, which percentage may be adjusted upward or downward by the State Legislature. Taxes on real property are due on the third Monday in August unless the taxpayer elects to pay in installments on or before the third Monday in August and the first Mondays in October, January, and March of each fiscal year. The County distributes property taxes to the City on a monthly basis.

The following chart presents a historical and projected summary of General Fund property tax revenue. The growth rate in property tax revenue averaged 15.6% over the past five years; an average 16.0% growth rate in the City's assessed valuation is anticipated in fiscal years 2006 to 2009.

**Property Taxes**  
Fiscal 1999 to 2009



**Licenses and Permits**

Licenses and permits account for 13.5% of the General Fund budget and is projected at \$18.8 million, a 0.7% increase over fiscal 2004. This revenue source includes building permits and business, gaming, liquor and dog licenses. Business license fees are assessed against all entities engaged in business within the city limits. Business license fees may be "flat" in nature, meaning the business pays a prescribed amount based on the nature of the business, or "gross" fees, which are based on a percentage of gross

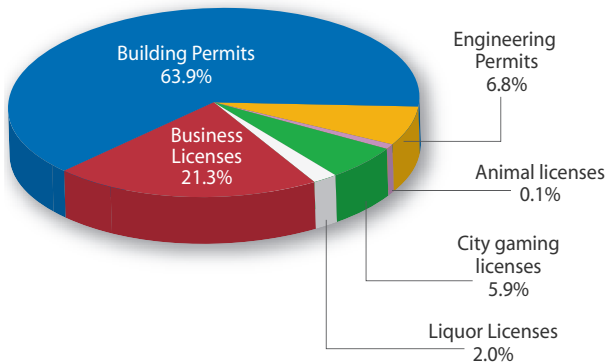
income. Gaming fees are a flat fee and are assessed based on the number of gaming devices on the property.

**Business License Revenue**

The number of new business licenses increased by 6.9% in calendar 2003.

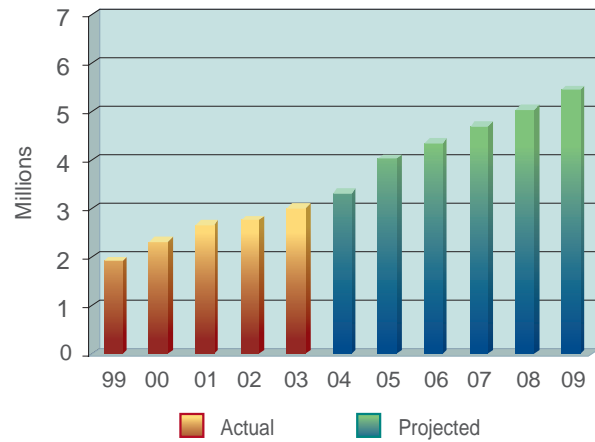
Business license revenue is expected to increase dramatically as a result of population growth and aggressive auditing and enforcement activities.

**Licenses and Permits - \$18,765,000**



**Business License Revenue**

Fiscal 1999 to 2009



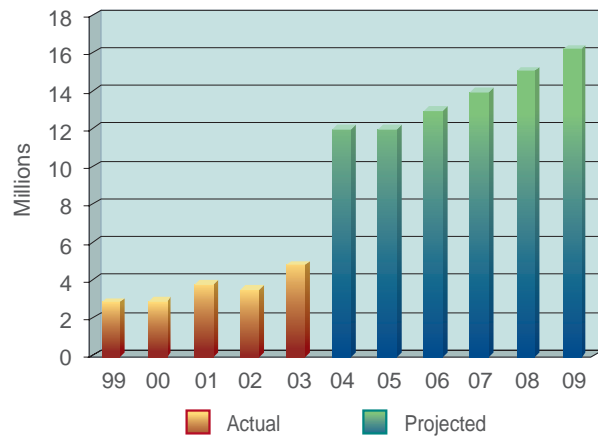
**Building Permit Revenue**

Building permit revenue is highly dependent upon residential and commercial construction and can fluctuate with the economy. In 2003, over 4,500 single-family building permits were valued at \$531.8 million, a 74.6% increase from the previous year.

It is expected that building permit revenue will generate \$12.0 million in fiscal 2005. Building permit revenue is projected at the same level as fiscal 2004. License and permit revenue is directly influenced by the local economy and is projected to increase by approximately 8.0% in fiscal years 2005 to 2009.

**Building Permit Revenue**

Fiscal 1999 to 2009



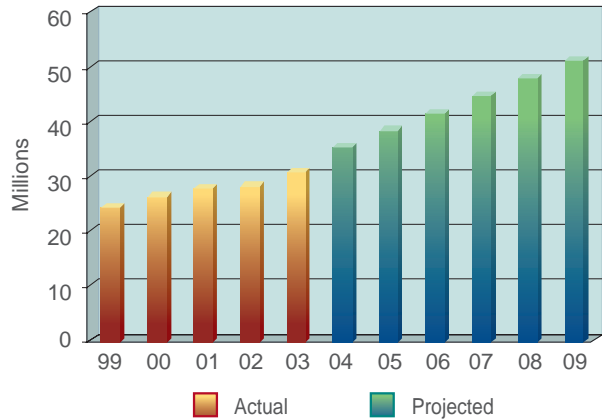
**Intergovernmental Revenue**

This revenue source accounts for state shared revenues, miscellaneous grants, the consolidation tax distribution and payment in lieu of taxes from the City's Utility Fund. Intergovernmental revenue is projected at \$69,710,900 and accounts for 50.1% of total General Fund Revenue.

The Consolidated Tax Distribution (CTX) is the largest single revenue source in the General Fund and is highly elastic in nature. Accounting for 27.7% of all General Fund revenue, the Consolidated Tax is collected by the State and distributed to the City based on statutory formulas. The CTX consists of local government revenues from the following six sources: Sales and Use Tax (Supplemental City/County Relief Tax ("SCCRT") and Basic City/County Relief Tax ("BCCRT")), Cigarette Tax, Liquor Tax, Governmental Services Tax, and Real Property Transfer Tax. CTX is estimated to be \$38.5 million in fiscal 2005, an 8.5% increase over 2004 levels. The chart to the right presents a historical summary of consolidated tax revenue.

**Consolidated Tax Distribution**

Fiscal 1999 to 2009



*Intergovernmental revenue is projected at \$69,710,900 and accounts for 50.1% of total General Fund Revenue.*

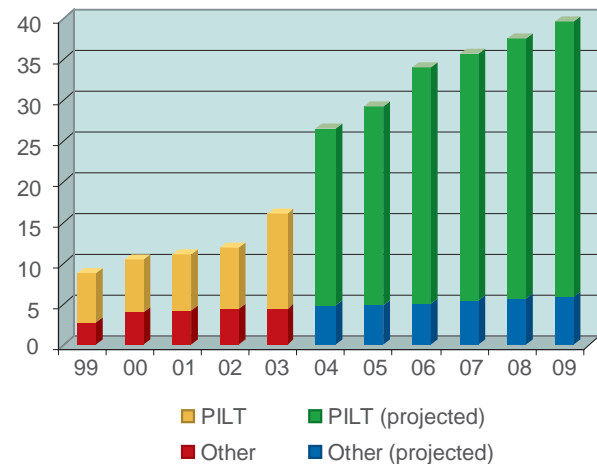
**Other Intergovernmental Revenue**

Other intergovernmental revenue includes the payment in lieu of taxes (PILT), motor vehicle fuel taxes, room and gaming taxes and miscellaneous federal grants.

The second largest single revenue source in the General Fund is the Payment in Lieu of Taxes (PILT), amounting to \$24.4 million in fiscal 2005. The PILT is assessed on the City's Water and Sewer Fund revenues and consists of a franchise fee, payment in lieu of taxes and an administrative allocation. The methodology for the PILT calculation was changed in fiscal 2004 to account for a shift in Public Works expenditures from the Water and Wastewater Fund to the General Fund.

**Other Intergovernmental Revenue**

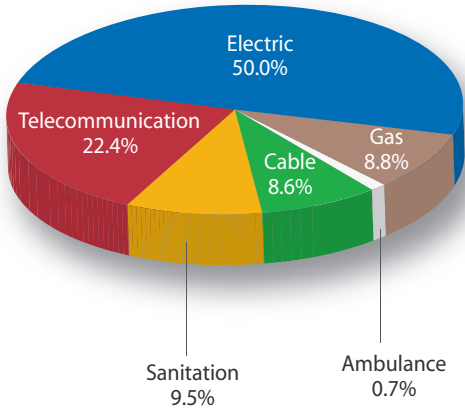
Fiscal 1999 to 2009



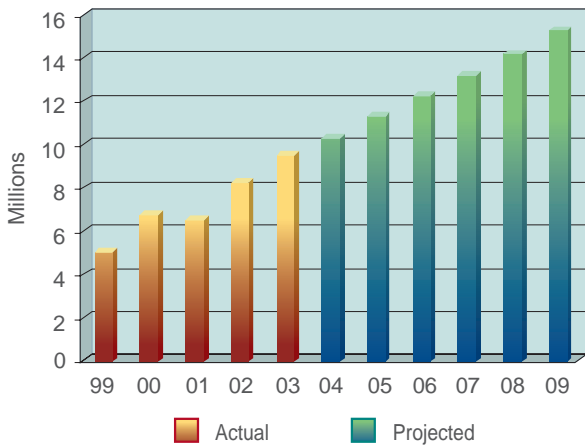
### Franchise Fees

Franchise fees amount to \$11.2 million, or 8.1% of the total General Fund budget. Franchise fees are imposed on gross revenues or a percentage of gross revenue on public companies operating within City limits. Franchise fees are paid by public utilities or other companies pursuant to franchise agreements and include electric, natural gas, cable, sanitation, telecommunication and ambulance services. Franchise fees are projected to continue to grow in conjunction with the City's population and development.

**Franchise Fees - \$11,229,000**



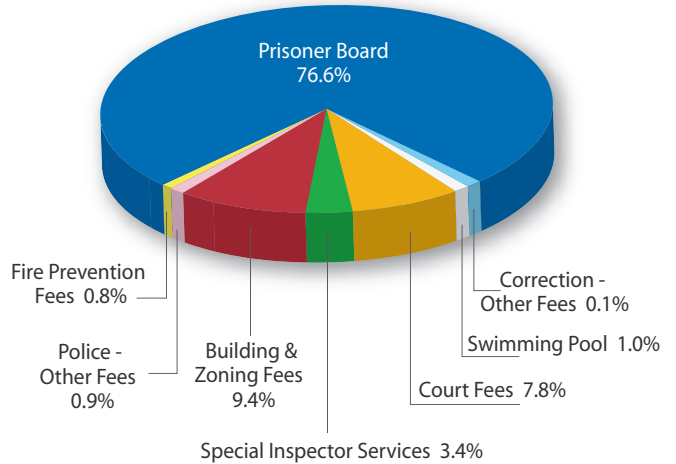
**Franchise Fees**  
Fiscal 1999 to 2009



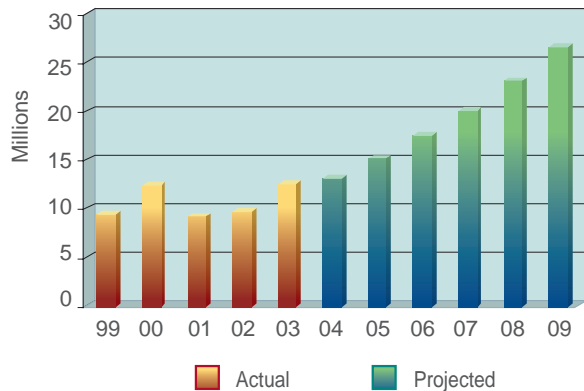
### Charges for Services

Charges for services consist of a variety of revenue generated by General Fund departments. This revenue source is projected at \$15.4 million and amounts to 11.1% of the General Fund budget. Charges for services include prisoner board fees, court fees, city clerk fees, planning and land development fees, special inspector services and swimming pool fees. The largest revenue source in this category is prisoner board fees, estimated at \$11.8 million in fiscal 2005. Prisoner board fees are generated by the Detention Center through leasing bed space to outside agencies such as the U.S. Marshals, Immigration and Naturalization Service, Board of Prisons and Clark County.

**Charges for Services - \$15,407,000**



**Charges for Services**  
Fiscal 1999 to 2009



### Fines and Miscellaneous Revenue

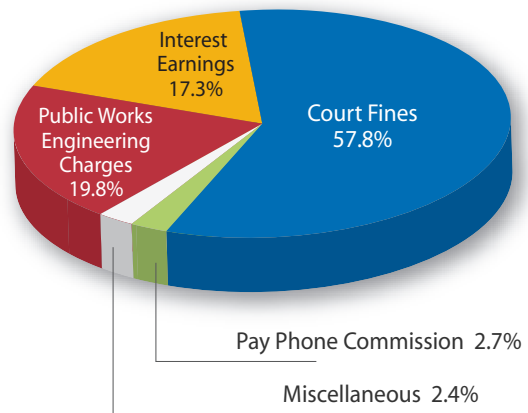
Fines and miscellaneous revenue amount to \$9.1 million, or 6.5% of the General Fund budget. The largest revenue source in this category is court fines, estimated at \$5.3 million in fiscal 2005. A new revenue source, Public Works' internal and external charges, is projected at \$1.8 million, and is designed to reimburse the department for engineering and administrative costs incurred on capital improvement project design.

Interest earnings are generated on idle cash balances throughout the year and are a function of the relationship between the City's available cash balances and the interest rate. The City earns interest on its funds through various investment vehicles in accordance with the Nevada Revised Statutes. The City's investment policy stresses safety above yield and allows investments in U.S. Treasury and Agency obligations, certificates of deposit, commercial paper, banker's acceptances, money market funds, and the State of Nevada's Local Government Investment Pool. Interest earnings applicable to bond proceeds and certain special revenues do not accrue to the General Fund. Interest earnings are expected to be approximately \$1.6 million in fiscal 2005.

### Transfers from Other Funds

Transfers are non-recurring in nature and amount to \$852,900. Transfers-in represent the reimbursement of cost incurred for services provided and paid by the General Fund on behalf of the Special Revenue, Enterprise and Internal Service Funds.

Fines and Miscellaneous Revenue - \$9,078,000



*Interest earnings are expected to be approximately \$1.6 million in fiscal 2005.*



**General Fund Expenditures**

The General Fund operating budget for fiscal 2005 amounts to \$139,113,000, an increase of \$18.6 million, or 15.4%. The General Fund expenditures are classified into the following categories: salaries and benefits, supplies and services, capital outlay, contingency and transfers.

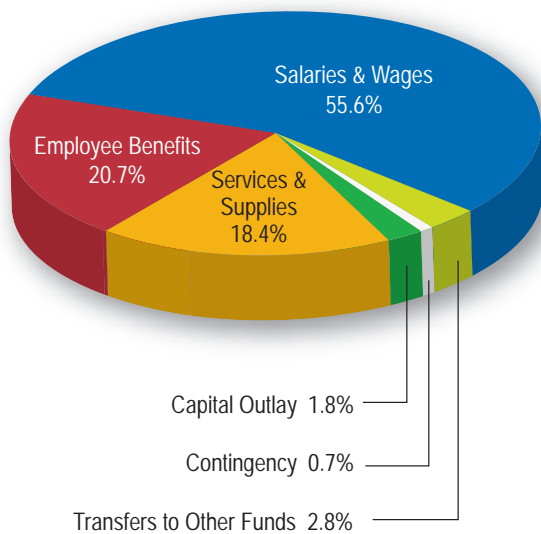
**General Fund Expenditures by Object - Fiscal Years 2003 - 2005**

	2002-03 Actual	2003-04 Amended Budget	2004-05 Adopted Budget	2004 vs 2005 Variance Amount	Variance Percent
Salaries and Wages	54,898,991	70,266,500	77,293,500	7,027,000	10.0%
Employee Benefits	20,728,571	25,845,978	28,788,600	2,942,622	11.4%
Services and Supplies	17,176,883	20,121,748	25,585,500	5,463,752	27.2%
Capital Outlay	1,008,477	1,479,300	2,501,800	1,022,500	69.1%
Debt Service	175,443	40,300	40,300	0	0.0%
Contingency	0	728,000	1,000,000	272,000	37.4%
Transfers to Other Funds	720,006	2,062,000	3,903,300	1,841,300	89.3%
<b>Total Expenditures by Object<sup>1</sup></b>	<b>94,708,371</b>	<b>120,543,826</b>	<b>139,113,000</b>	<b>18,569,174</b>	<b>15.4%</b>

(1) In fiscal 2004, the City Council created a new Utilities Department. As part of the reorganization, approximately \$12.0 million in Public Works expenditures were transferred to the General Fund.

**Expenditures by Object**

In fiscal 2005, salaries and wages account for \$106.1 million or 76.3% of the total General Fund budget. The remaining appropriations consist of \$25.6 million or 18.4% for services and supplies, \$2.5 million or 1.8% for capital outlay, \$1.0 million or 0.7% for contingencies and \$3.9 million or 2.8% for transfers to other funds.



The growth in General Fund expenditures as compared to the fiscal 2004 amended budget consists of:

Annualization of Fiscal 2005	
Negotiated Salaries and Benefits	\$ 8.4 million
Services and Supplies	2.5 million
New Personnel	1.6 million
Transfers to Other Funds	1.8 million
Increase in the Self-Insurance Liability Rate	1.8 million
Non-Discretionary Accounts (Utilities, Motor Equipment Charges)	1.2 million
Capital Outlay	1.0 million
Contingency	.3 million
<b>Net Expenditure Growth</b>	<b>\$18.6 million</b>



### Salaries and Benefits

Most major functions of City government are accounted for in the General Fund. As a result, salaries and benefits account for 55.6% and 20.7% of the General Fund budget, respectively.

Personnel expenditures total \$106.1 million, a \$10.0 million increase from the 2004 amended budget. An overall increase of \$8.4 million is due to negotiated salaries and benefits, cost of living adjustments, merit increases and fringe benefit adjustments. The merit pay program benefits employees who have earned their salary increase through job performance.

Salary increases for Teamsters Local 14 are entering the last year of a five-year contract and negotiated increases for the North Las Vegas Police Officers Association are entering the third year of a five-year contract. The City is currently negotiating with the International Association of Firefighters Local 1607 on a new three-year contract.

The General Fund budget includes 36.75 new full time equivalents (FTEs) at an estimated cost of \$1.6 million. In addition, 14.0 positions in the Police Department were reallocated from fiscal 2004. The total number of additional positions for the General Fund in fiscal 2005 is 50.75 FTEs.

A total of 21.0 General Fund positions are associated with new facilities coming on line in fiscal 2005. Fourteen new police officers and support positions will staff the Northwest Area Command at an estimated \$1.4 million in General Fund personnel costs. Police will also add 10.75 civilian FTEs to provide services to the growing City as school crossing guards, call takers, community service officers, and other support positions. Municipal Court will receive five additional staff at an estimated cost of \$243,000. A second Judge and two Bailiffs will support the new Justice Facility, scheduled to open in early 2005. Municipal Court will also receive two additional Court Clerks to staff increasing

workloads. The Fire Department also budgeted \$100,100 that will fund promotional opportunities consistent with the staffing of Fire Station No. 56. The City Attorney's Office will add four positions: Two City Attorneys, a Legal Assistant for the Criminal Division, and a City Attorney for the Civil Division. These resources will enable the Attorney's Office to properly evaluate police reports submitted for prosecution and to prepare cases for trial or other disposition. The additional positions will cost \$205,000.

To accommodate the growth in residential and commercial construction, two Building Inspectors and a Building Support Specialist will be added to the Building Safety Division of the Public Works Department. Two additional Planners will enable the Planning and Zoning Department to update and improve the City's master plan and develop a downtown redevelopment plan and a mixed land use category to integrate the land uses and transportation needs. These growth-related positions will cost approximately \$318,000.

Seven new positions will provide key City services at an estimated cost of \$0.5 million. These positions will provide resources for Parks and Recreation, Finance, Information Technology, Public Works and Strategic Planning.

### Supplies and Services

Supplies and services are budgeted at \$25.6 million, an increase of \$5.5 million, or 27.2%. One-third of this variance (\$1.8 million) is attributed to a new self-insurance internal service charge. The charge, assessed on 2.5% of gross salaries, provides a mechanism to fund the cost of self-insuring liability claims, property and casualty insurance, and legal claims and judgments.

Approximately \$730,000 is appropriated for operations and maintenance (O&M) on new City facilities. O&M on the new Justice Facility is estimated at \$260,000 (for a six month period) while the Northwest Area Command Facility costs are calculated at \$259,000. Additionally, \$209,900



is attributed to the openings of Fire Station No. 55 at Allen Lane and the recent opening of Fire Station No. 56 at Aliante.

In conjunction with the new and expanded Justice Facility, the Municipal Court will require eight temporary employees at a cost of \$144,000 to provide interim support. Increased operating expenses for connectivity to the Southern Nevada Area Communication Council emergency radio system will cost an additional \$106,000 and is budgeted in the Fire Department.

Internal service charges in support of the Motor Equipment Fund increased by \$717,000 to cover labor, fuel, repair and maintenance costs. The Police Department accounts for 56% (\$402,000) of the variance resulting from the addition of 25 police vehicles to the fleet. The Street Division has the next largest increase (\$124,000) primarily due to the size of their fleet and the addition of a new vehicle and two street sweepers.

The supplies and services budget in the City Clerk's Office increased by over \$450,000. The City's biennial election and Spanish translation costs are estimated at \$250,000 in fiscal 2005. In addition, \$45,000 is allocated for increased advertising costs and \$154,500 is appropriated for the building permit archive project, which is offset by new revenue.

To provide improved computer and telecommunication services, the Information Technology Department will incur \$346,000 in professional fees, \$156,000 in minor equipment and \$146,000 in equipment maintenance and repairs. Approximately \$368,000 is appropriated for upgrades to the Oracle E-Business Suite. These enhancements will provide the City with an upgraded computer service, additional replacement cables, and other hardware requirements to maintain optimum computer service throughout City departments.

The City is earmarking \$135,000 for Federal legislative support, while \$226,000 is budgeted to provide a maintenance contract for keeping the various street median island landscaping projects clean and beautiful. Other non-discretionary budget items include an additional \$454,000 to cover increased costs in communications, natural gas and electricity for existing City facilities.

Other variances in the supplies and services category include \$155,000 in City-wide general supplies, \$84,000 in employee travel and training, \$37,500 in Human Resources' customer service training, \$61,000 in building and equipment rental, \$40,000 in Detention kitchen supplies, \$27,000 in uniforms, and \$21,000 in memberships and dues.

### Contingency

The contingency account is budgeted at \$1.0 million and is appropriated for unforeseen expenditures.

### Capital Outlay

Capital Outlay amounts to \$2.5 million in fiscal 2005. These enhancements will provide the Detention Center with a new Jail Management System (\$780,000) and will prevent downtime of critical public safety computer systems through network infrastructure replacements and upgrades (\$546,000). A \$320,000 carpeting and air duct replacement project is also budgeted for the Police Department.

Seven divisions requested vehicles at a cost of \$314,000: Construction Services, Detention Operations (converted existing patrol cars), Janitorial Services, Police Operations, Street, Survey and Traffic. Other major commitments for new and replacement vehicles for the Police, Fire and Parks departments can be found in the Special Revenue Funds.



**Expenditures by Function**

The General Fund budget is divided into ten areas that represent similar activities or functions. The major functions of the General Fund are general government, judicial, public safety, public works, health, culture and recreation, community support, debt service, contingency and transfers to other funds.

**General Fund Expenditures by Function For The Years 2003 to 2005**

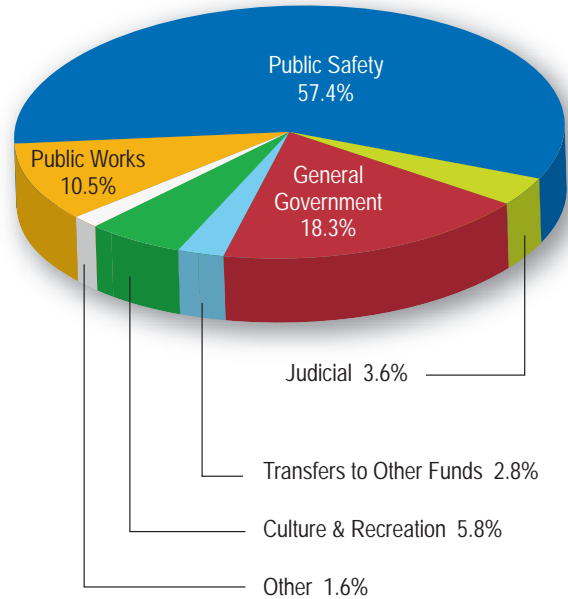
	2002-03 Actual	2003-04 Amended Budget	2004-05 Adopted Budget	2004 vs 2005 Variance Amount	Variance Percent
General Government	18,065,820	21,335,800	25,492,500	4,156,700	19.5%
Judicial	3,289,350	3,967,200	4,947,500	980,300	24.7%
Public Safety	63,038,809	70,536,170	79,826,500	9,290,330	13.2%
Public Works	2,139,979	13,527,908	14,625,000	1,097,092	8.1%
Health	526,126	533,600	595,200	61,600	11.5%
Culture & Recreation	6,204,623	7,174,398	8,001,300	826,902	11.5%
Community Support	548,218	638,450	681,700	43,250	6.8%
Debt Service	175,443	40,300	40,300	-	0.0%
Contingency	-	728,000	1,000,000	272,000	37.4%
Transfers to Other Funds	720,006	2,062,000	3,903,000	1,841,000	89.3%
<b>Total Expenditures by Function</b>	<b>94,708,371</b>	<b>120,543,826</b>	<b>139,113,000</b>	<b>18,569,174</b>	<b>15.4%</b>

**General Government** accounts for almost \$25.5 million, or 18.3% of the total General Fund budget. City Departments in this function include City Council, City Manager, City Attorney, Building Maintenance, City Clerk, Finance, Human Resources, Information Technology, Planning, Strategic Planning and Non-Departmental expenses.

The **Judicial** function includes all operations of the Municipal Court and amounts to \$4.9 million in fiscal 2005. Expenditures in this function increased by almost 25% and are largely attributable to operations and maintenance on the new Justice Facility.

**Public Safety** continues to represent the largest category of expenditures accounting for 57.4%, or \$79.8 million of the General Fund budget. It includes appropriations for Police, Fire, Detention, Building Safety and Code Enforcement, Federal Emergency Management Act (FEMA) and Traffic Engineering.

**General Fund Expenditures by Function**  
**\$139,113,000**



**Public Works** accounts for \$14.6 million, or 10.5% of the budget and includes all divisions of the Public Works Department except those accounted for in the Motor Equipment Internal Services Fund.

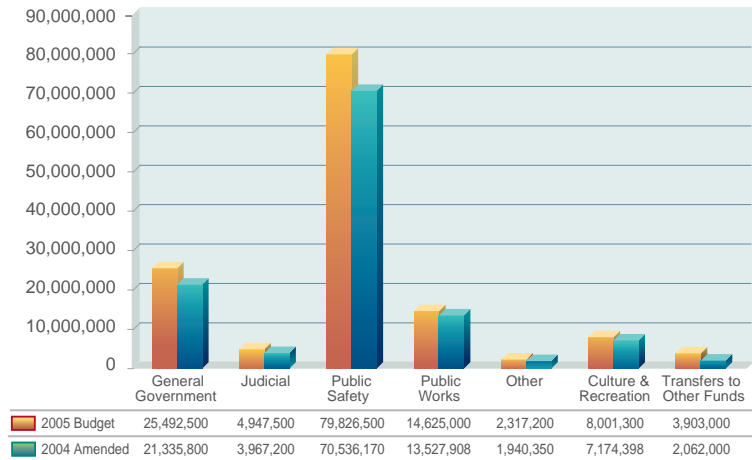
**Health** consists of the Animal Control Division and amounts to \$595,200.

**Culture and Recreation** includes the Parks and Recreation Department and represents 5.8% or \$8.0 million of the General Fund budget. The Parks and Recreation operating budget increased

by 11.5% and is largely due to operations and maintenance costs of new facilities. The Golf Fund is classified as an Enterprise Fund and is accounted for separately.

**Community Support** includes the cost of providing services that develop and improve the economic condition of the community and its citizens. The Economic Development Department is in this category and amounts to \$681,700. The Redevelopment Agency is classified as a special revenue fund and accounted for separately.

**General Fund Comparative Expenditures by Function \$139,113,000**



**Interfund Transfers**

This category accounts for transfers from one fund to another, which are not repayable and do not constitute payment or reimbursement for goods provided or services performed. This account represents an expenditure of the disbursing fund, but not an expenditure of the reporting entity as a whole.

General Fund budgeted transfers include over \$2.5 million in transfers in support of debt on the Northwest Area Command and Justice Facilities; \$1.0 million in transfers to a newly-created Municipal Facilities Fund and \$350,000 in other miscellaneous transfers.

**General Fund Transfers to Other Funds For The Year 2003 to 2005**

	2002-03 Actual	2003-04 Amended Budget	2004-05 Adopted Budget	2004 vs 2005 Variance Amount	2004 vs 2005 Variance Percent
Debt Service Fund	645,006	1,741,200	2,553,300	812,100	46.6%
Equipment Replacement Fund	-	-	150,000	150,000	-
Capital Projects Fund	-	300,000	1,000,000	700,000	233.3%
Graffiti/Community Improvement Funds	-	-	80,000	80,000	-
Special Purpose Funds	75,000	20,800	-	(20,800)	-100.0%
Vacant Building Clearance Funds	-	-	120,000	120,000	-
<b>Total Transfers to Other Funds</b>	<b>720,006</b>	<b>2,062,000</b>	<b>3,903,300</b>	<b>1,841,300</b>	<b>89.3%</b>



**General Fund Projection**

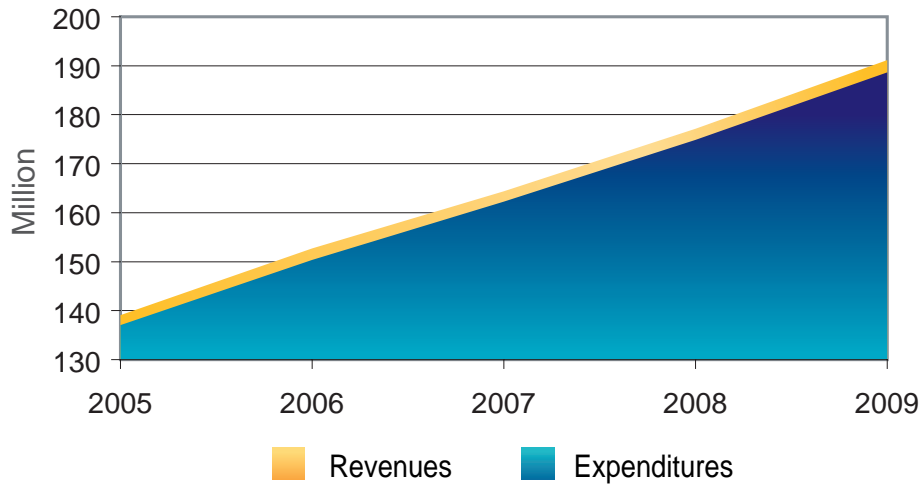
The following tables present a five-year projection of General Fund revenues and expenditures and the corresponding fund balances. Fiscal 2005 projections include elastic revenue sources which are related to the record levels of growth the City is experiencing. Included in these are building permits, planning permits, business licenses, franchise fees and consolidated taxes. Estimates are based upon departmental input and historical trend analysis. These trends coupled with revenue models are used to formulate the revenue projections. No tax rate increases have been included in this projection period. More discussion on revenue projections can be found in the General Fund revenue analysis section.

**General Fund Projection - Fiscal Years 2005-2009**

	2005	2006	2007	2008	2009
Revenues	139,113,000	152,722,760	164,401,582	177,150,749	191,144,117
Expenditures	137,053,000	150,345,027	162,257,361	174,878,877	188,662,978
Fund Balance <sup>1</sup>	24,684,372	27,062,105	29,206,326	31,478,198	33,959,337
As a Percent of Expenditures	18.0%	18.0%	18.0%	18.0%	18.0%

(1) Includes vacancy savings allowance.

**General Fund Forecast - Fiscal Years 2005-2009**



**Revenue**

General Fund revenues are expected to average an annual increase of 8.2%. The largest growth is anticipated to be in property tax revenue. Assessed valuation, which grew by 21% from fiscal 2004 to 2005, is projected to continue to average an increase of 16% in fiscal years 2006 - 2009.

Intergovernmental revenues are projected to increase by 9.5% in fiscal 2005, and 11.7% in fiscal 2006. The remaining three years of the projection include annual increases of 6.4%. Consolidated taxes, projected to increase by 8.5% in fiscal 2005, are projected to show slightly slower growth in the remaining years to a level of 6.5% by fiscal 2009. Increases reflected in intergovernmental revenues for fiscal 2005 and 2006 can also be attributed to water and wastewater rate adjustments over the next two years.



P.I.L.T. is projected to increase by 12.2% in fiscal 2005 and 18.6% in fiscal 2006 before tapering off to an annual increase of approximately 5% in the later three years of the projection.

Licenses and permits have averaged growth rates of slightly over 20% for the past 5 years. Directly influenced by the local economy, these revenues are projected to continue to grow at about 8% throughout the 5 year projection period. Franchise fees have averaged an annual increase of 15% over the past five years. This growth is expected to continue and is reflected in annual projected growth of 14%.

**Expenditures**

Expenditures are projected to increase at an average annual rate of 9.4% through fiscal 2009. Fiscal 2005 is projected to increase by 13.3% over fiscal 2004 with the increase by fiscal 2009 being projected at 7.7%. Increases in expenditures allow for the maintenance of an ending fund balance of 18% of total expenditures.

Salaries are projected to increase by 3.5% annually which includes an allowance for cost of living adjustments and normal salary step increases. Benefits, which are projected as a percentage of total salaries, are being increased in fiscal 2006 to allow for future health insurance adjustments. Supplies and services include an annual inflationary increase of 3.5%. No new debt service requirements are planned to be added to the General Fund in the five-year projection period.

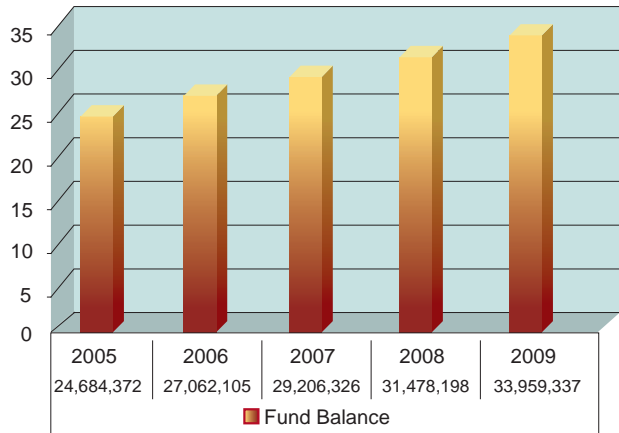
Impacts of future year Capital Improvement Plan projects on the General Fund have also been included in the five-year projections. This includes salaries and benefits for new staffing and supplies and services to maintain new facilities. Included in the budget for fiscal 2005 are the operation and maintenance costs associated with the opening of Simmons/Gowan and Las Vegas Wash Detention Basin Parks, the opening of the Washburn Police facility, the opening of Fire

Station 56, and the opening of the new Justice Facility. As some of these projects come on line in mid fiscal 2005, additional costs are included in the 2006 projection. Increases are included in the budget in fiscal 2007 and 2008 related to the planned opening of Fire Station 57. Finally, additional increases are included in fiscals 2008 and 2009 for the planned opening of the North Central Police Precinct.

**Fund Balance**

The basis for expenditure projections for the five-year period is to provide for an ending fund balance of not less than 18% of total expenditures. The City does not currently budget savings that can be attributed to staffing vacancies throughout the year. Historical trends indicate that the city experiences a savings of approximately 1.9% of budgeted salaries and benefits due to attrition in the form of retirements and vacancies. This factor has been included as a reduction to expenditures in the budget projections.

**Projected General Fund Balance  
Fiscal 2005-2009**



*The Goal of ending fund balance of 18% of expenditures is projected through fiscal 2009.*

